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Executive VP and CTO
The Dow Chemical Company

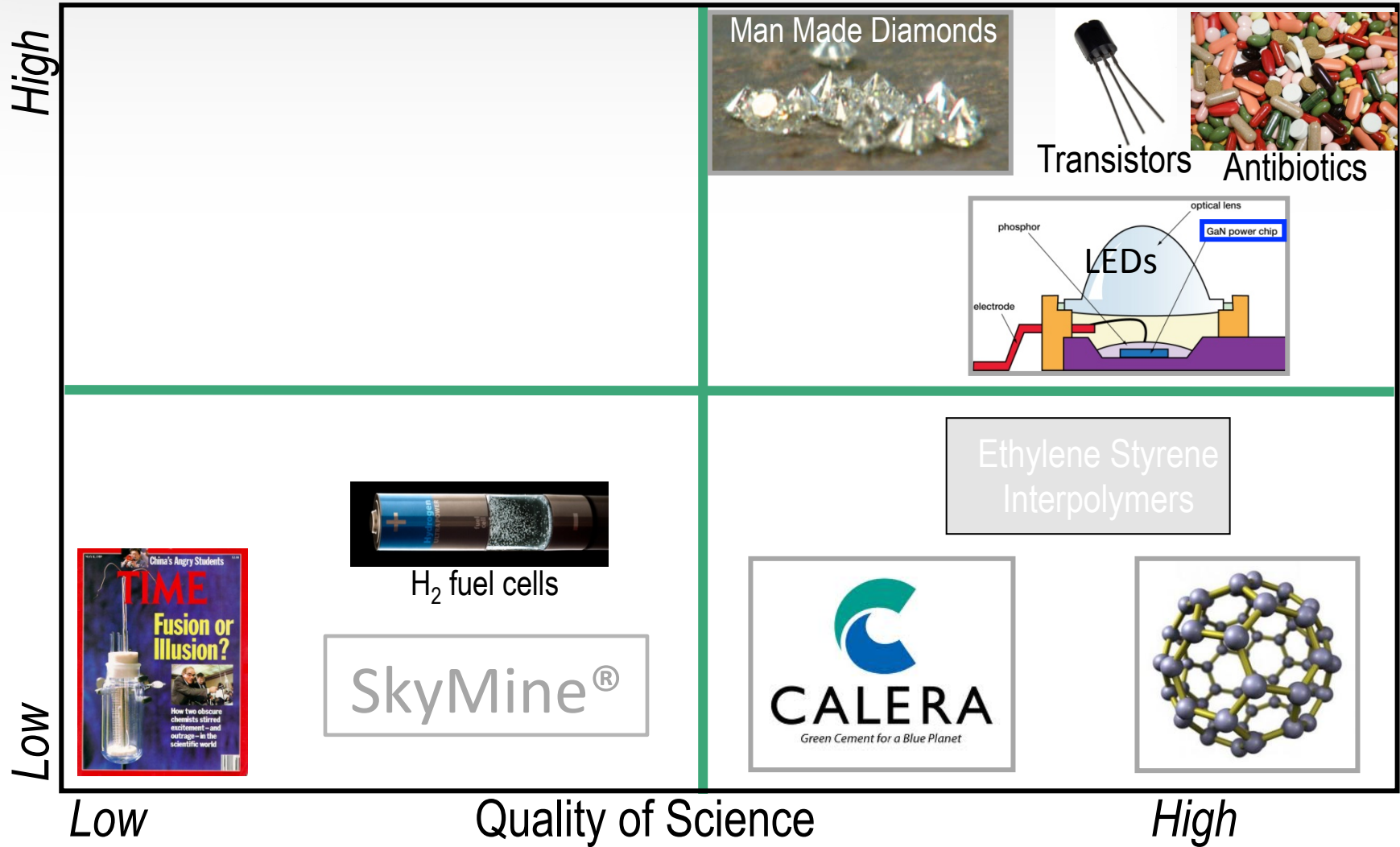


The Future of Fuels and Alternative Feedstocks – Recognizing Hype vs. Practical Limitations

Business Success vs. SCIENCE



Impact to Society = Business Success

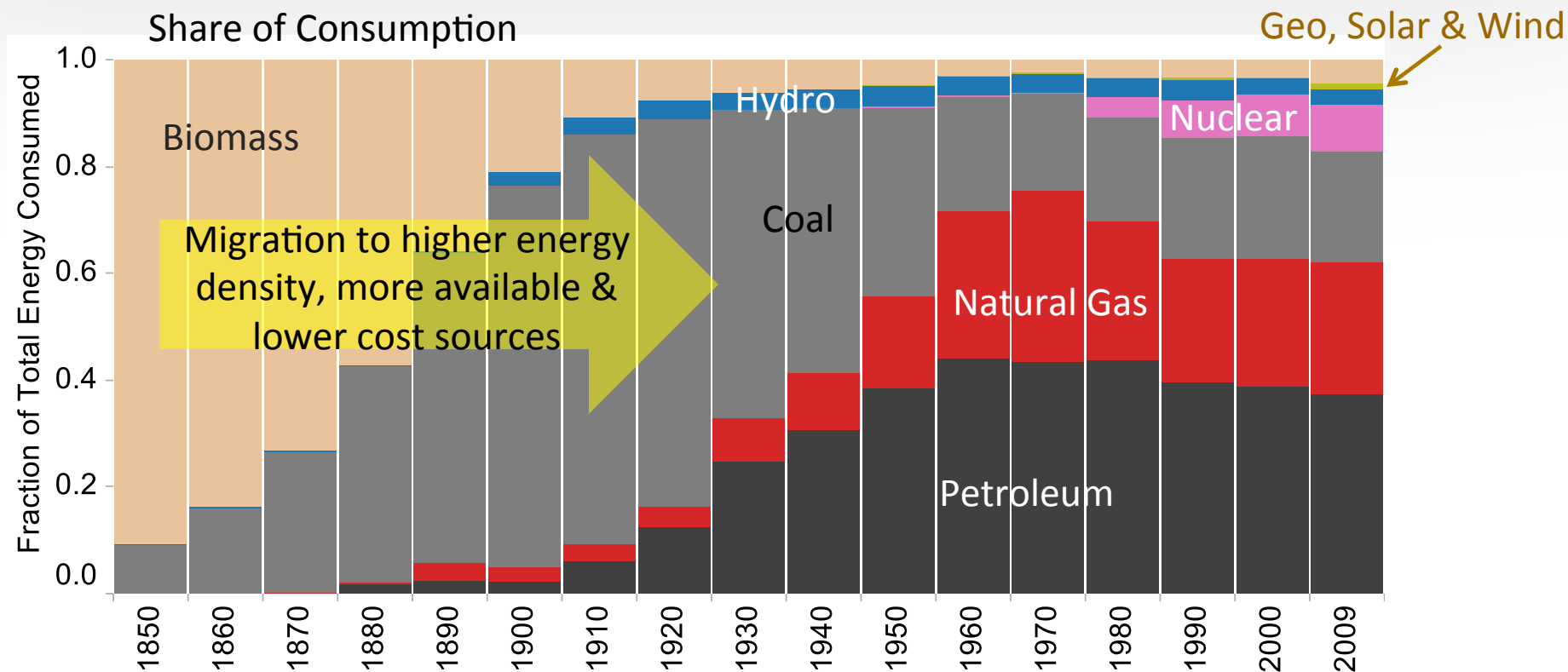


Business vs. Academic Success





Energy Sources Have Changed



What's Changed?

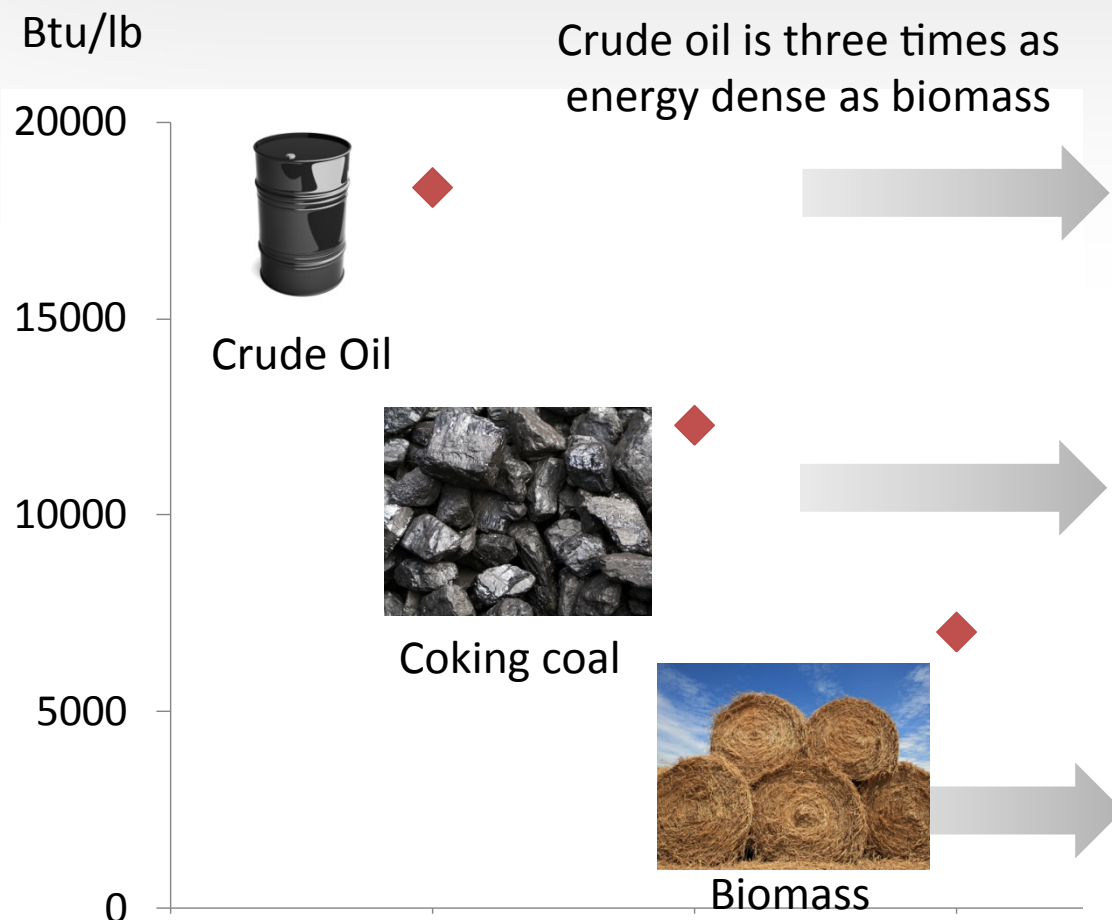
- Oil Price Rise
- CO2 awareness



Is that enough?



Migration to Higher Energy Density Sources



Energy Equivalency	\$ Capital / Usable MM Btu
1 oil refinery	\$164
↕	
27 power plants	\$167
↕	
60 Ethanol refineries	\$321*

*land & water penalty not included

Energy from fossil infrastructure built over 80-100 years defines our current standard of living

Chemical Feedstocks Have Changed



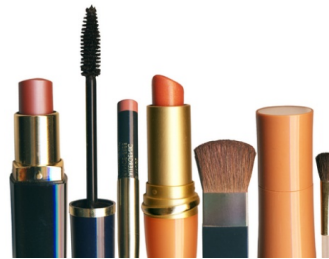
then



then



then



Why?

now

- Higher purity
- More availability
- Lower cost



What's Changed?

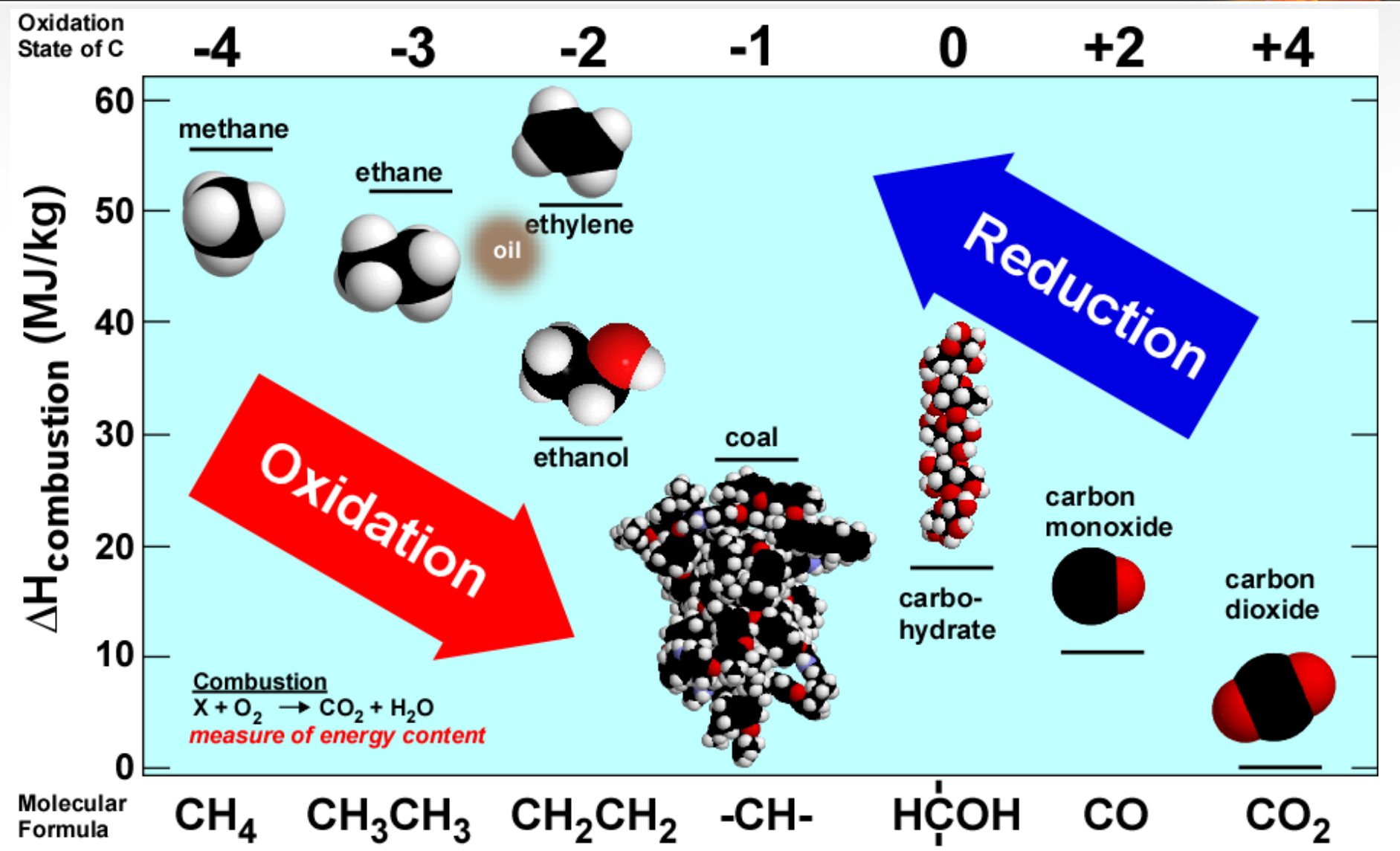
- Oil Price Rise
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Is that enough?



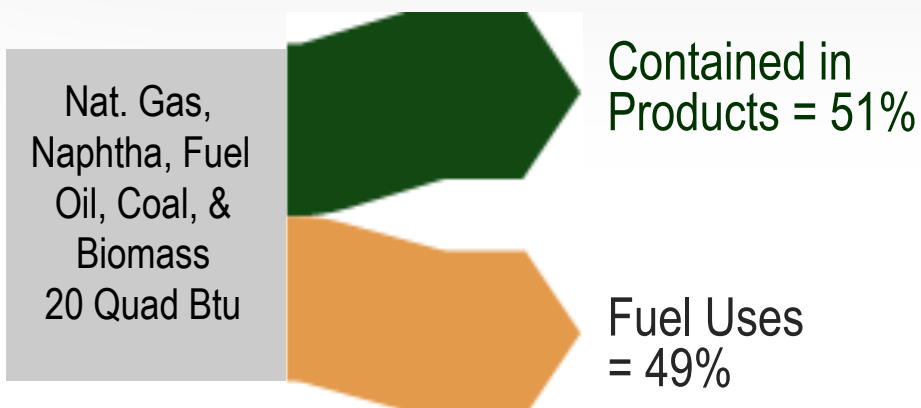
Feedstock Oxidation States



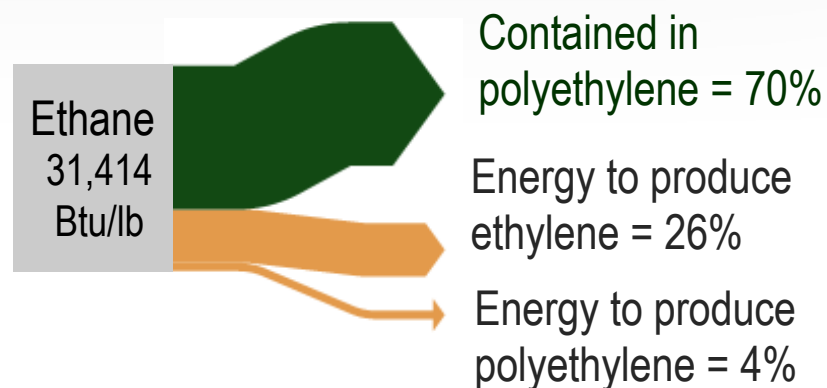
Carbon Stewardship



Chemical Industry



Ethane to Polyethylene



Transportation, *Other Industrial, Commercial, Residential



**Excludes Petrochemical industry*

Source: IEA 2008 Energy Balance for World, Energy and Environmental Profile of the U.S. Chemical Industry, May 2000, Energetics Inc.

Limits to Photosynthesis



Photosynthesis is a highly under optimized energy conversion process



Solar Capture Process	W/m ²	Efficiency
Sugar Cane to Ethanol	0.60	0.30%
Energy Crop - Fermentation	0.70	0.32%
US Corn to Ethanol (gross)	0.32	0.16%

Problems with Biofuels & feedstocks

Poor quantum efficiencies	Less than 1% for plants, max 3% for algae
Oxidized intermediates	Carbohydrates vs. products
Massive land & water	1 acre of US corn = 244 gallons of gasoline
Dilute feedstock & product	Capital costs are extreme
Food v fuel debates	Food needs expected to increase 2-5x by 2050
Cost prohibitive	Ethanol must be less than 15 cents/gal to compete with Middle east oil

Conclusion: Opportunistic plays but not massively scalable



Carbon Dioxide – An Opportunity



Founded in 2005. Has raised \$4.5MM from 15 investors including TXU Corp (NYSE: TXU). Received \$28M in US federal support as of 8/2011.

SkyMine[®] Technology

NaOH
Caustic



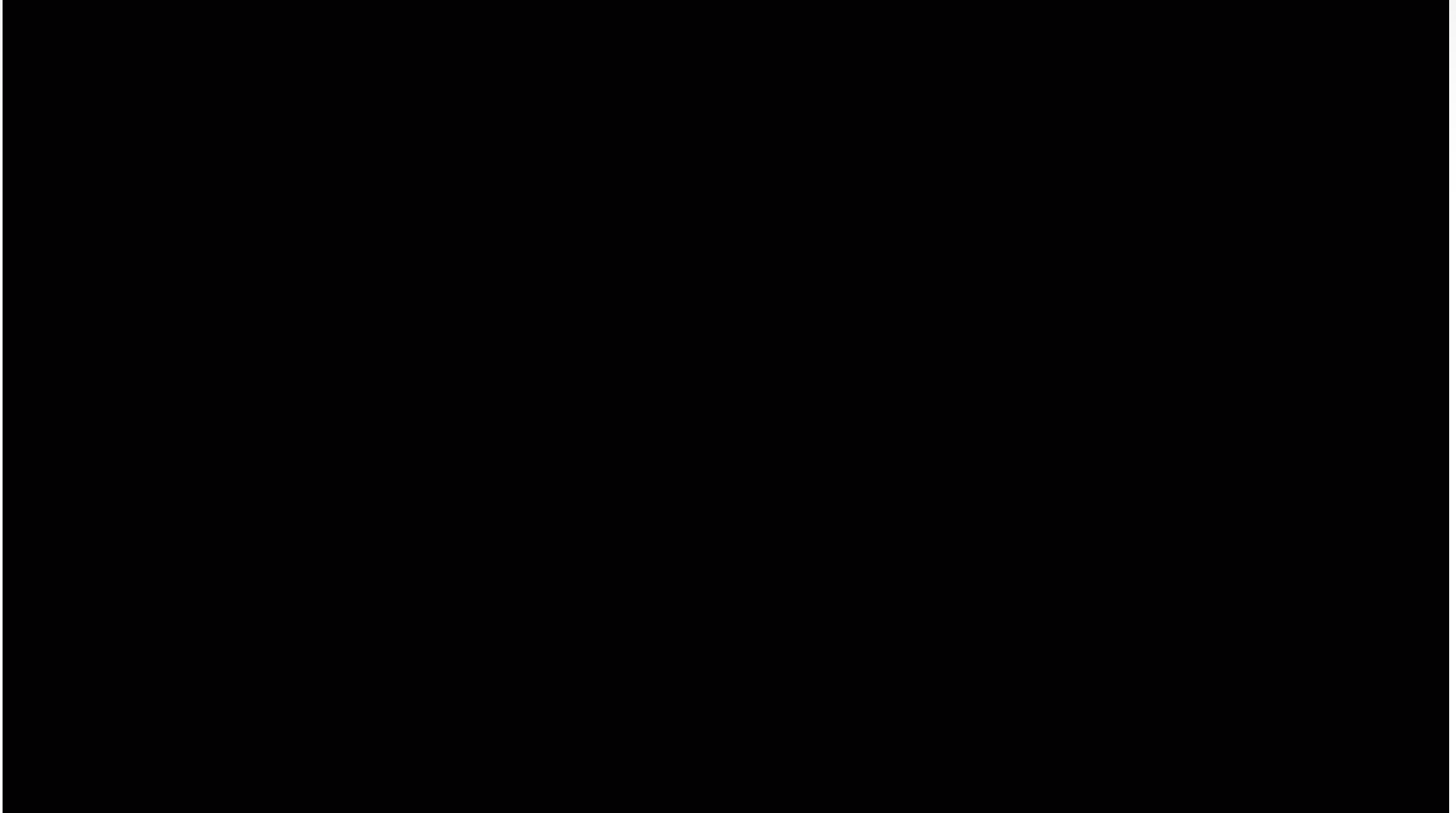
CO₂
Carbon Dioxide

NaHCO₃
Baking Soda



This technology appears to be a natural fit for Dow, the world's leading manufacturer of caustic soda.

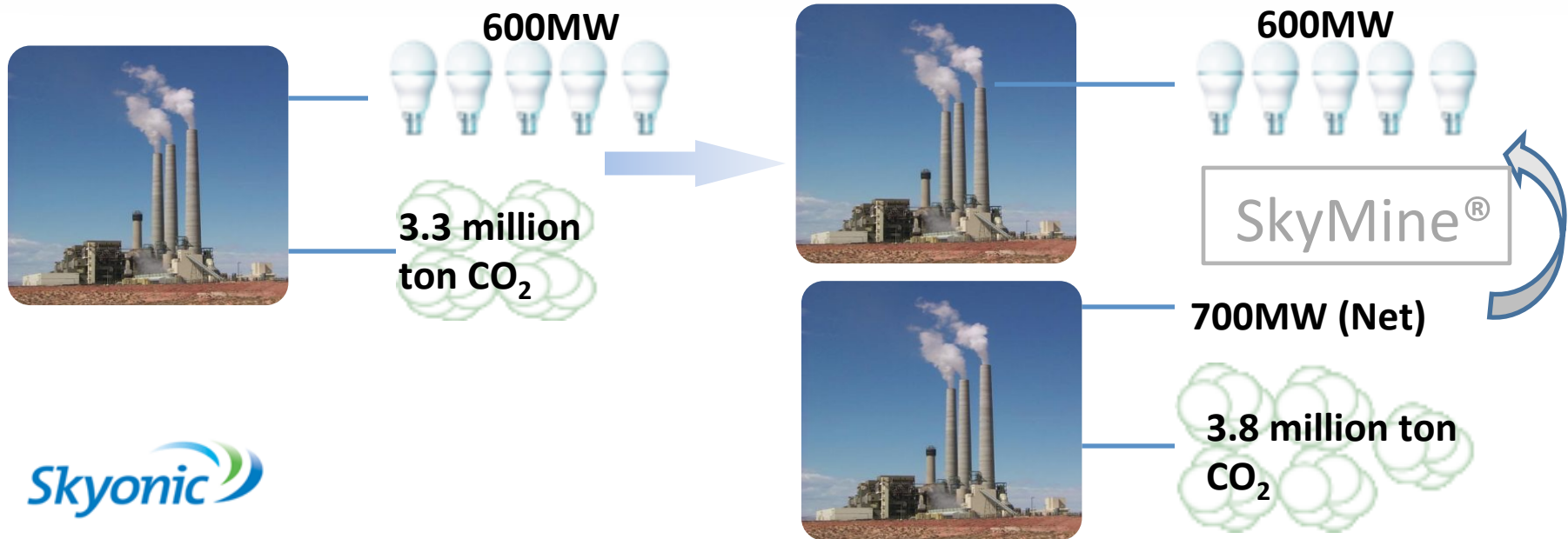
Cookies from Coal



Technology Evaluation



How much electricity is required to make this NaOH?



Byproducts: Chlorine: 2.7 million ton/yr - (50% of Dow global capacity)
 Bicarbonate: 6.3 million ton/yr
Capital to build NaOH capacity \$4 billion

Recognizing Fads

The art of being wise is the art of knowing what to overlook - William James



Hydrogen Car



"We asked ourselves, 'Is it likely in the next 10 or 15, 20 years that we will convert to a hydrogen car economy?' The answer, we felt, was 'no,'""

Steve Chum, Energy Secretary, May 2009

Corn Ethanol



"...Using land to grow fuel leads to the destruction of forests, wetlands and grasslands that store enormous amounts of carbon."

Michael Grunwald, TIME April 2007

Biodiesel

"Biofuels are contributing to higher prices and tighter markets."

Timothy Searchinger, Princeton University April 2011



Cellulosic Ethanol

"...the need for trucks, machinery and manpower would come during harvest, already the busiest time of the year on the farm. And that's where a massive federal initiative into cellulosic ethanol may find its biggest bottleneck – on the farm."

Robert Rapier



 Bio Plastics 

 NatureWorks LLC

Dow launched the JV with Cargill in 1997 to develop and market PLA from corn, exited the JV in 2004.

THE WALL STREET JOURNAL

"Sun Chips Bag to Lose Its Crunch"



Bio based packaging launched in 2009 but discontinued by late 2010, due to performance perception issues

Photo: Associated Press

Natural oil Polyols

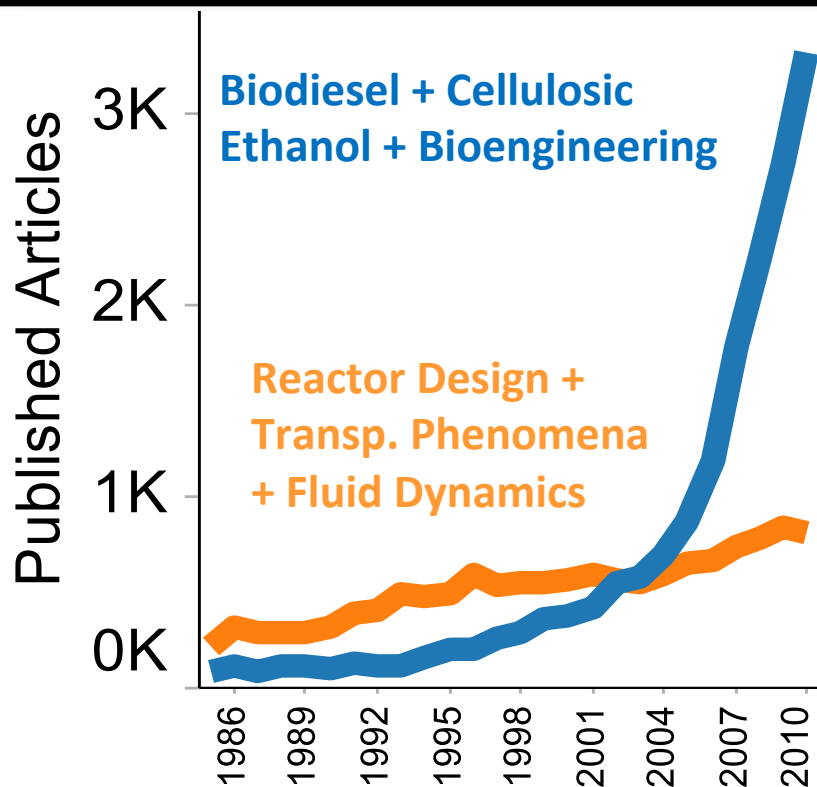
RENUVA™ 

Dow Launched in 2007, exited in 2010.



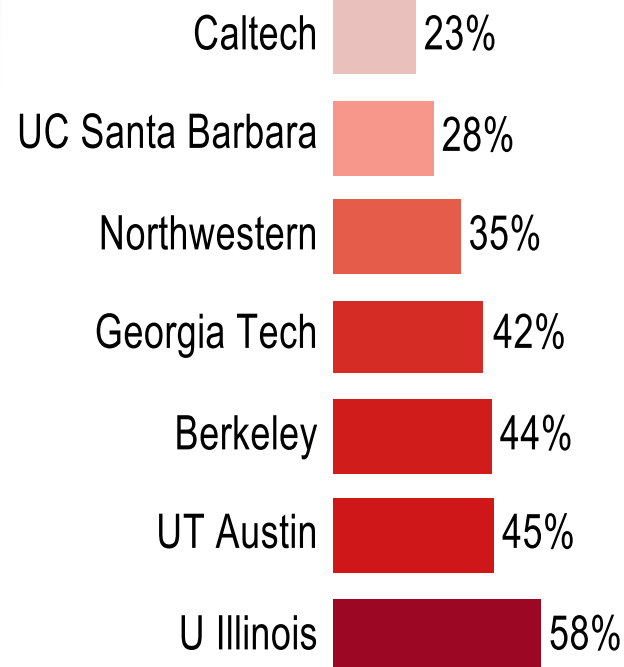
Funding Follows the Hype

Published Articles Reflect the Focus on “Bio” Related Research:



Percentage of Faculty with “Bio” Related Research Interests:

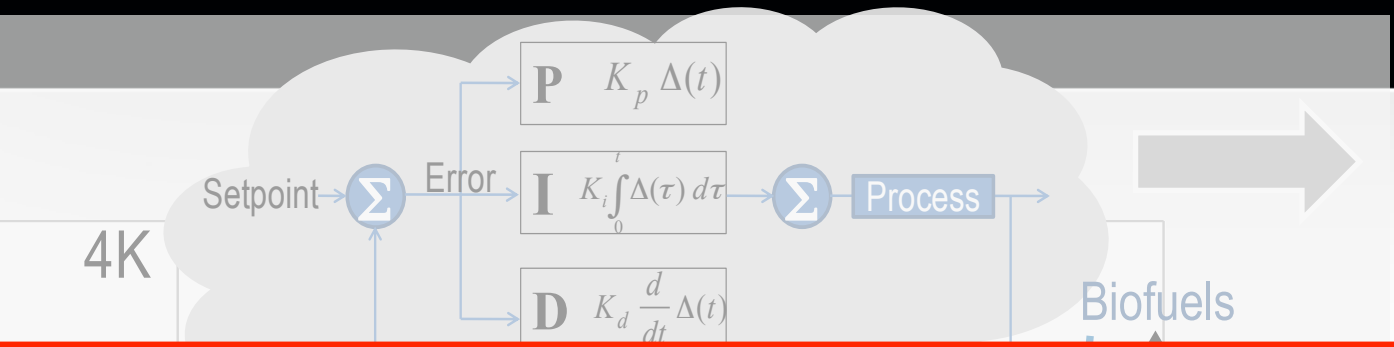
Top Strategic Universities



Dynamic range of the discipline is threatened by decreasing support of the traditional core research areas.

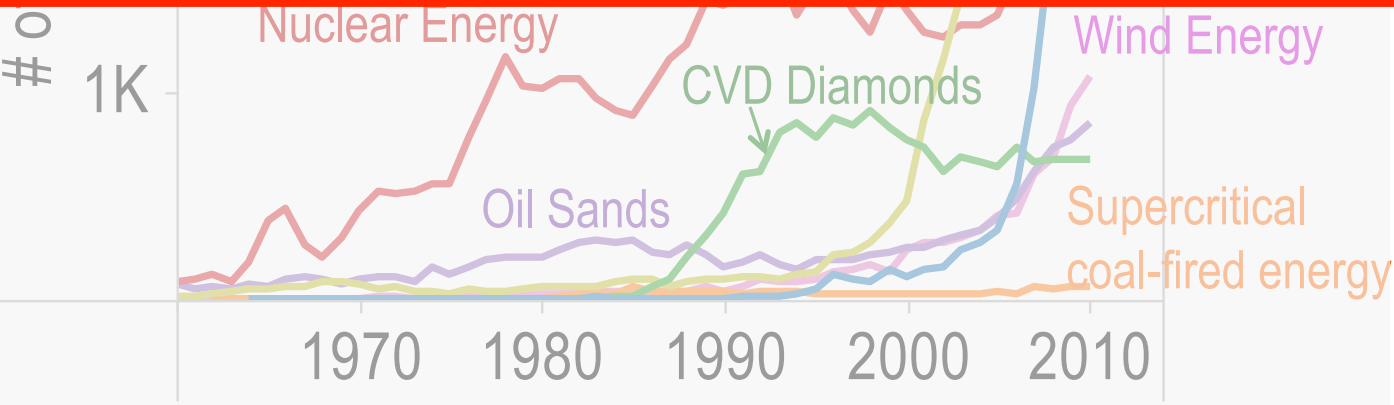
Control Loop Feedback for Fads

R&D gets wasted on a lot of things that have little significance to society



A large proportional response to public opinion

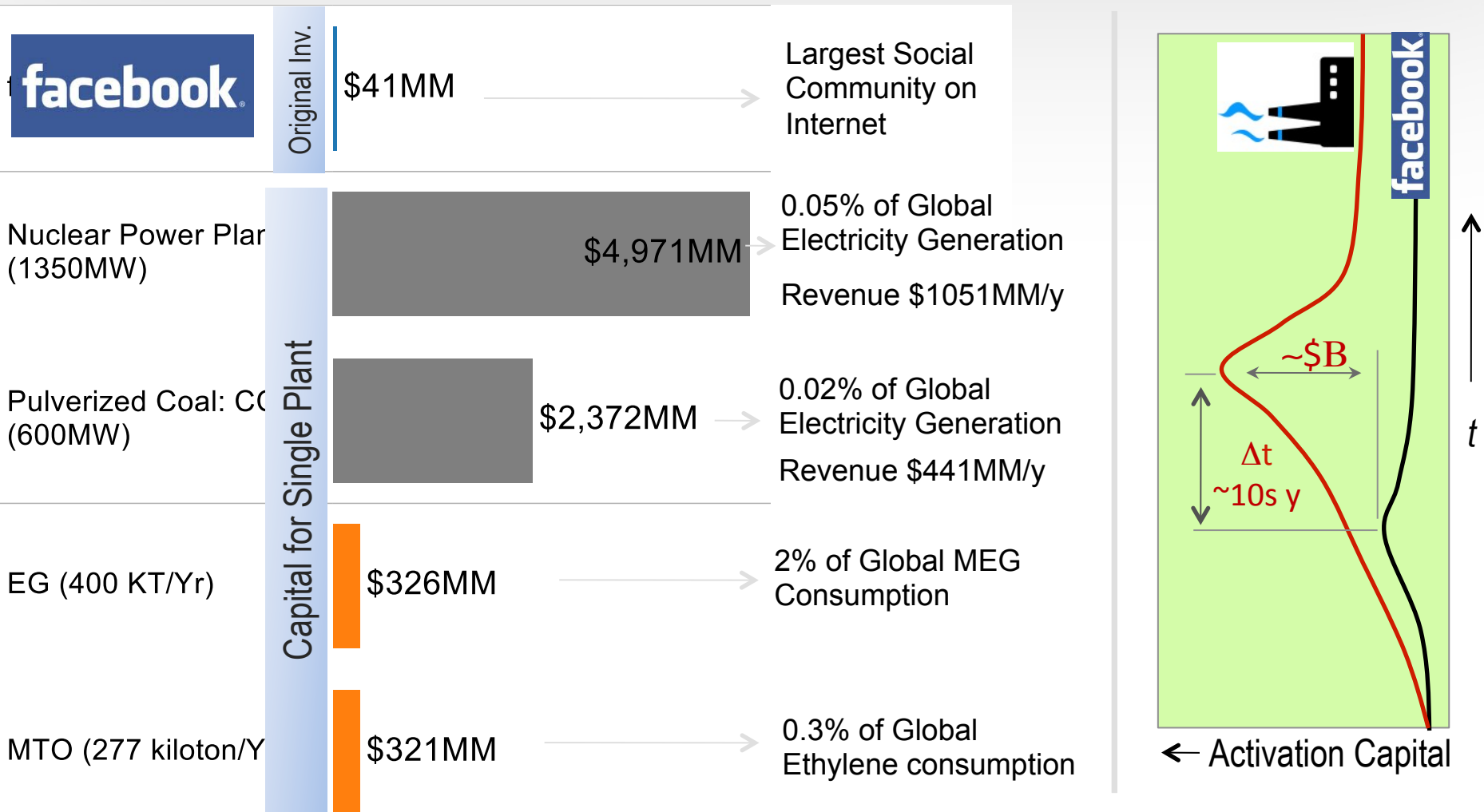
$$K_{ibiofuels} \int_{Science} ds \cdot \int_{Finance} e(t)_{reality - perception} de$$



Requires an integral function of good science and economic analysis to separate fads from what is practical.



Scale of Industry Makes it Harder



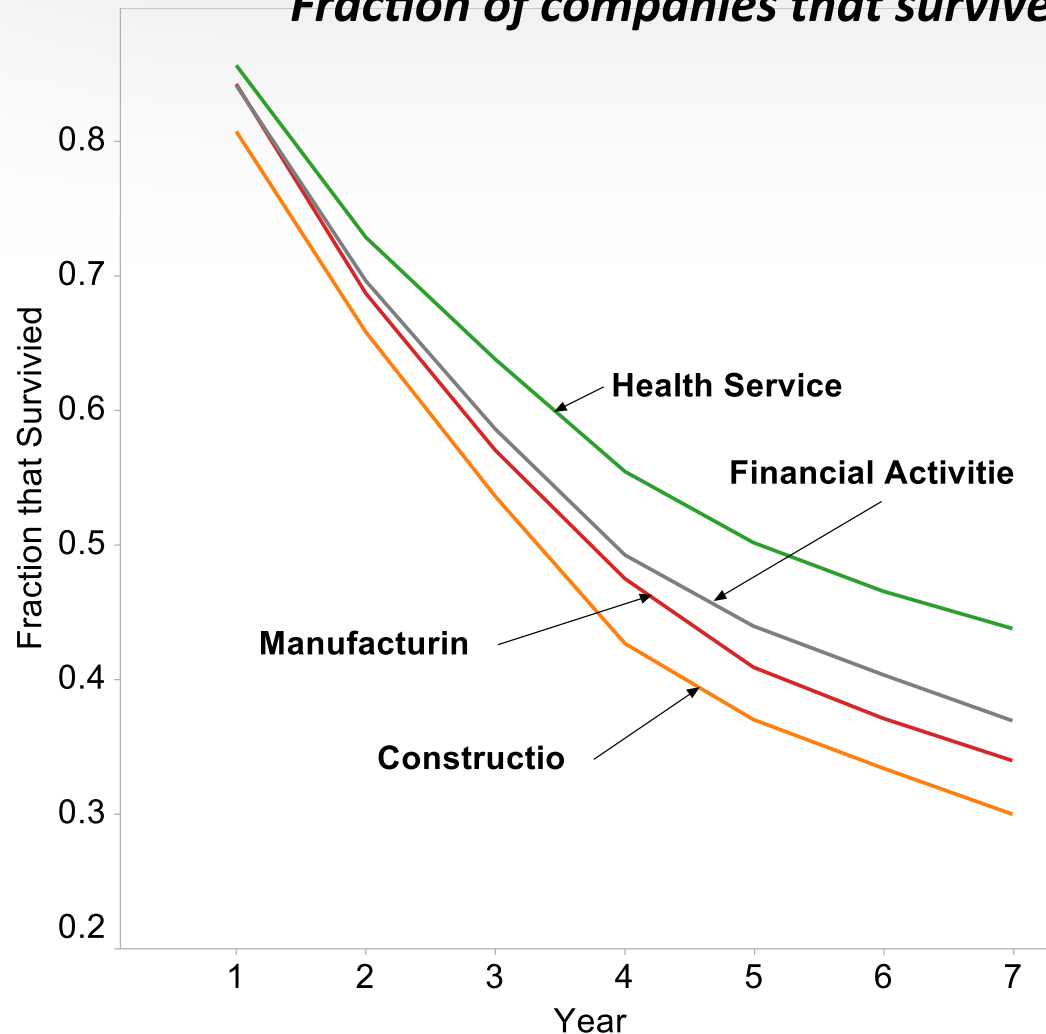
Sources: facebook original investment showing combined amounts from Peter Thiel (PayPal cofounder), Accel Partners and Greylock Partners as described in the History of facebook on wikipedia; Power Plants: RL34746 report - Stan Kaplan - Congressional Research Service; MTO: PEP Report 261 – SRI and EG: PEP Report 21 – SRI; **Revenues** for Power Plants calculated using 2010 electricity average retail prices (all sectors) 9.88 cents/kWh (data from DOE)

The Truth – Companies Fail

Especially Small Companies



Fraction of companies that survived after launch



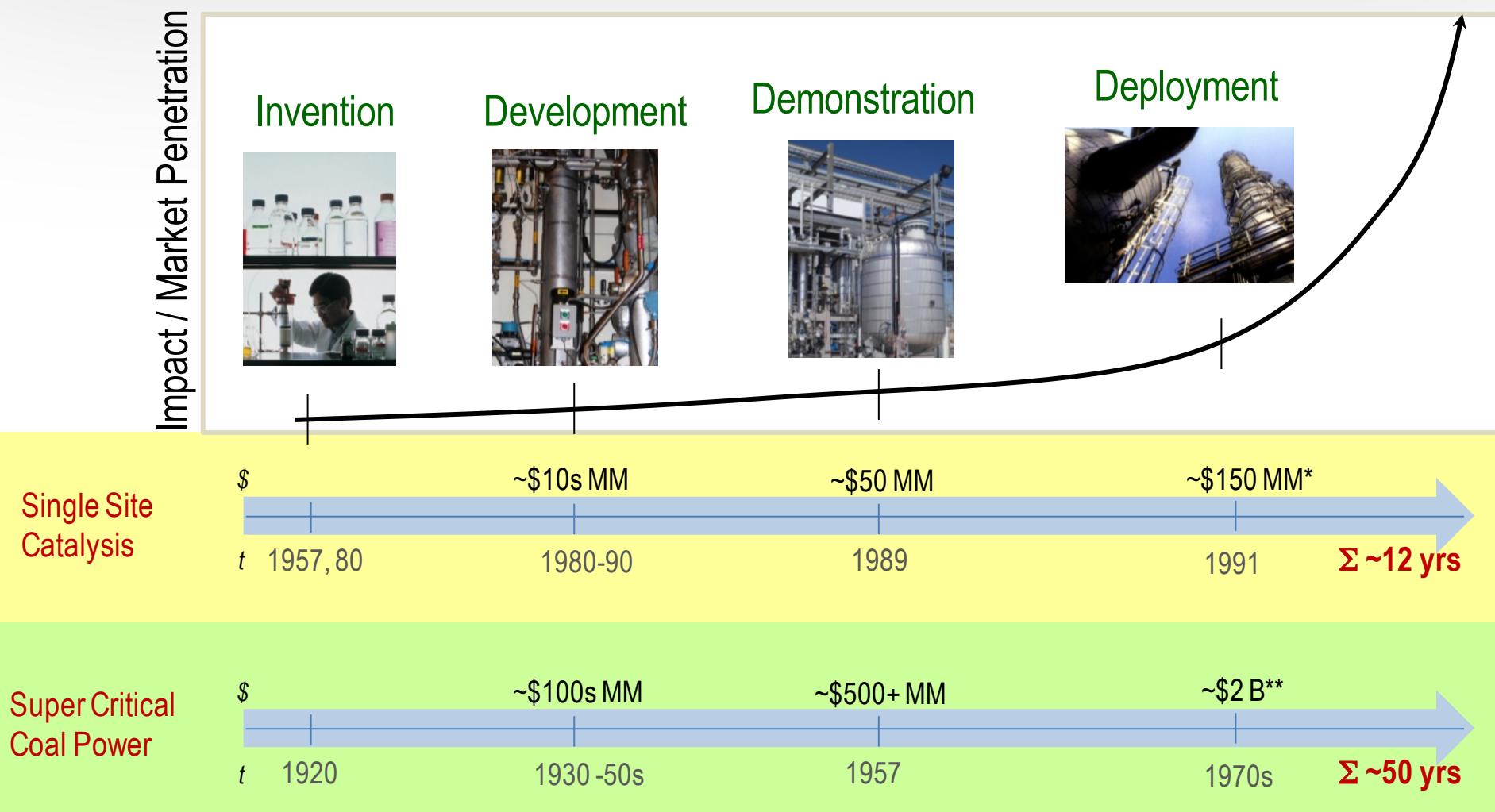
Energy & chemical industries require very high reliability

Energy & chemical industries are extremely capital intensive

Failure has massive financial and social consequences

Timeline for Impact

It takes decade(s) to commercialize new products or technology



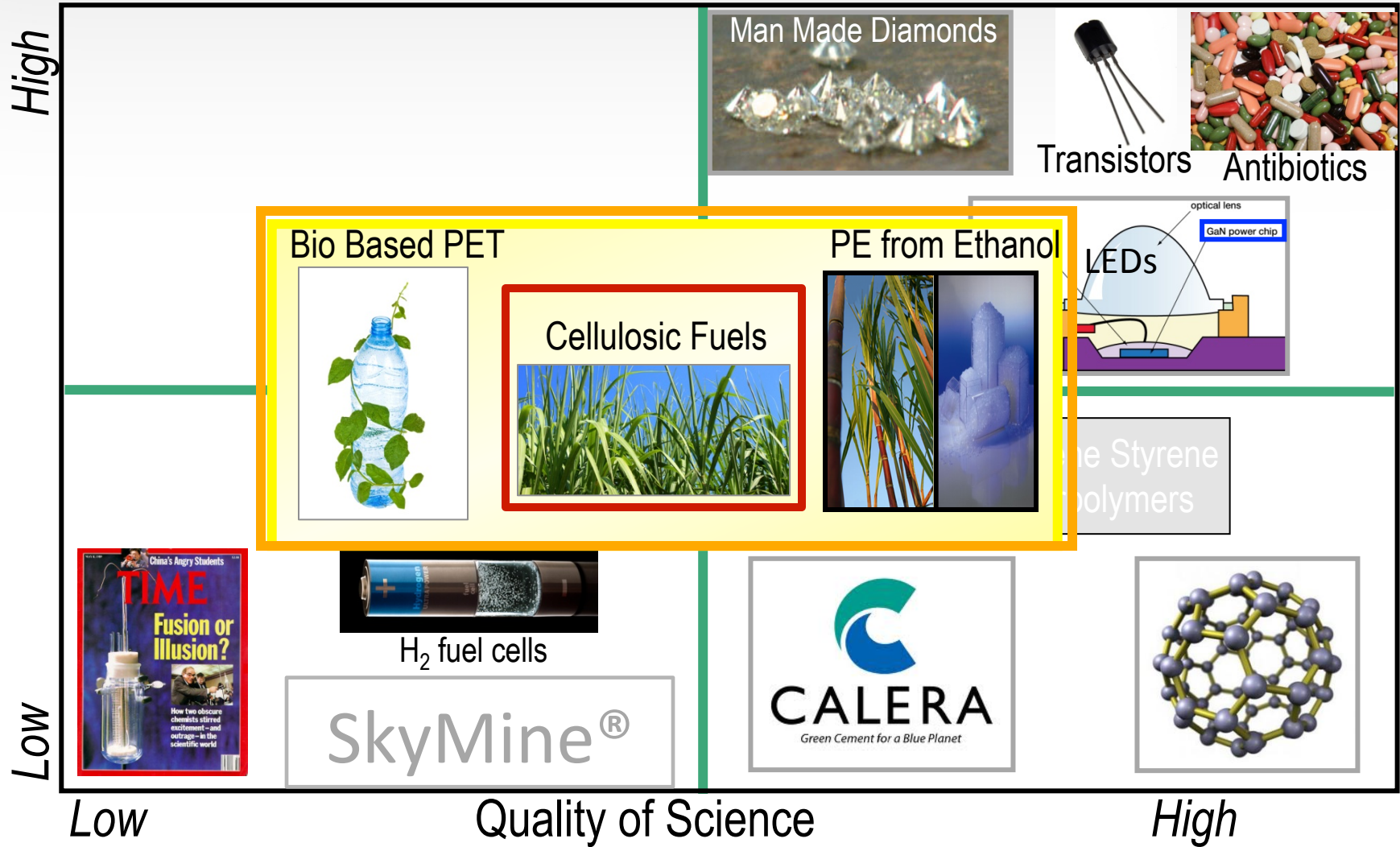
Sources: SRI PEP LLDPE 36E 2008, SRI PEP 153B 2001 Single site catalysts for PE Production, AEP Power Co, World Bank, EIA 2011 Energy Outlook, Electricity Market Module

*400 mT LLDPE plant, 2008\$ **600 MW plant, 2009\$

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Ethanol – Its not a new idea



Lincoln NE
1933



Ford Model T 1908

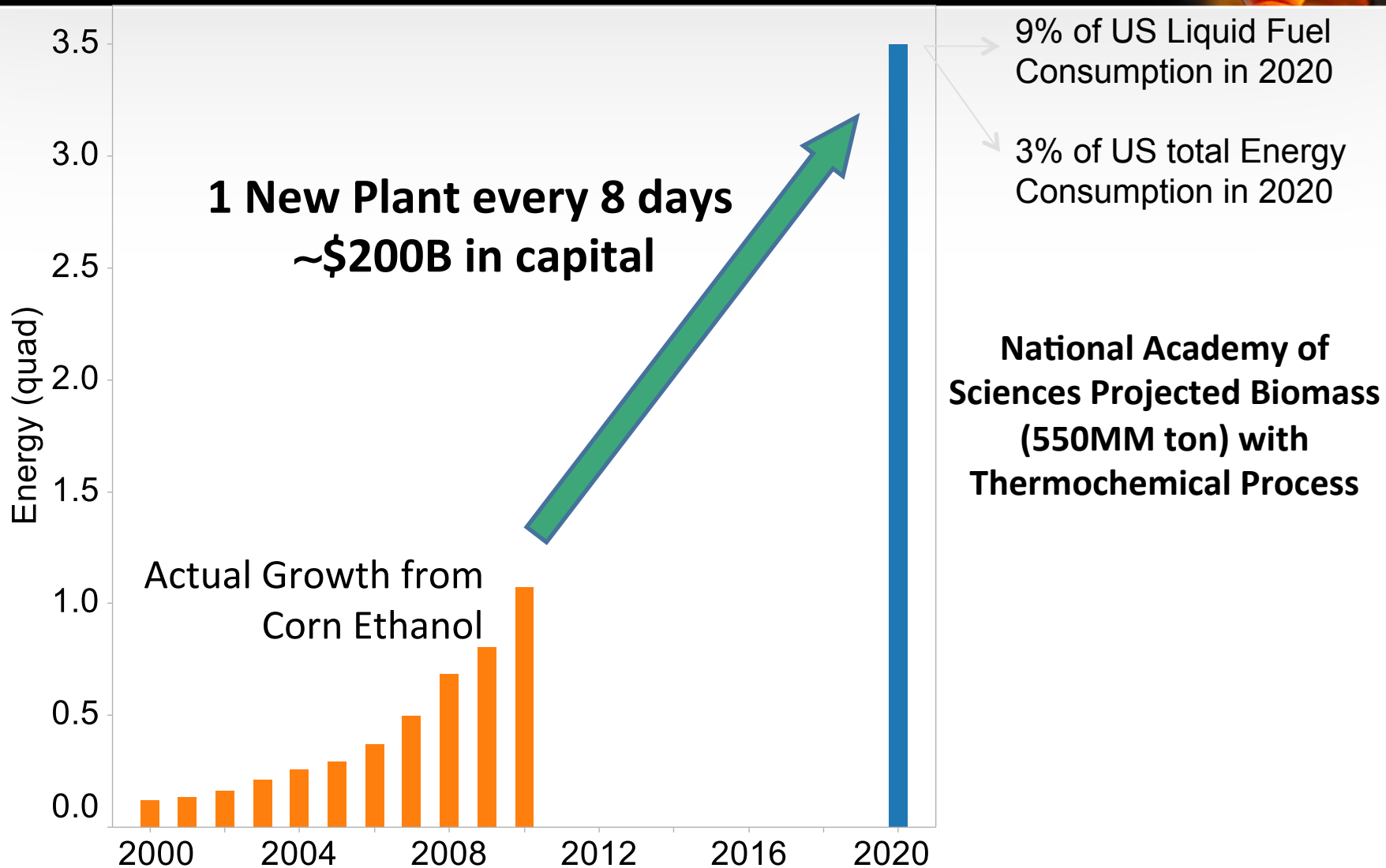


"Does the average citizen understand what this means? In from 10 to 20 years this country will be dependent entirely upon outside sources for a supply of liquid fuels ... paying out vast sums yearly in order to obtain supplies of crude oil from Mexico, Russia, and Persia."

Yale Professor Harold Hibbert - Ethanol promoter, 1925

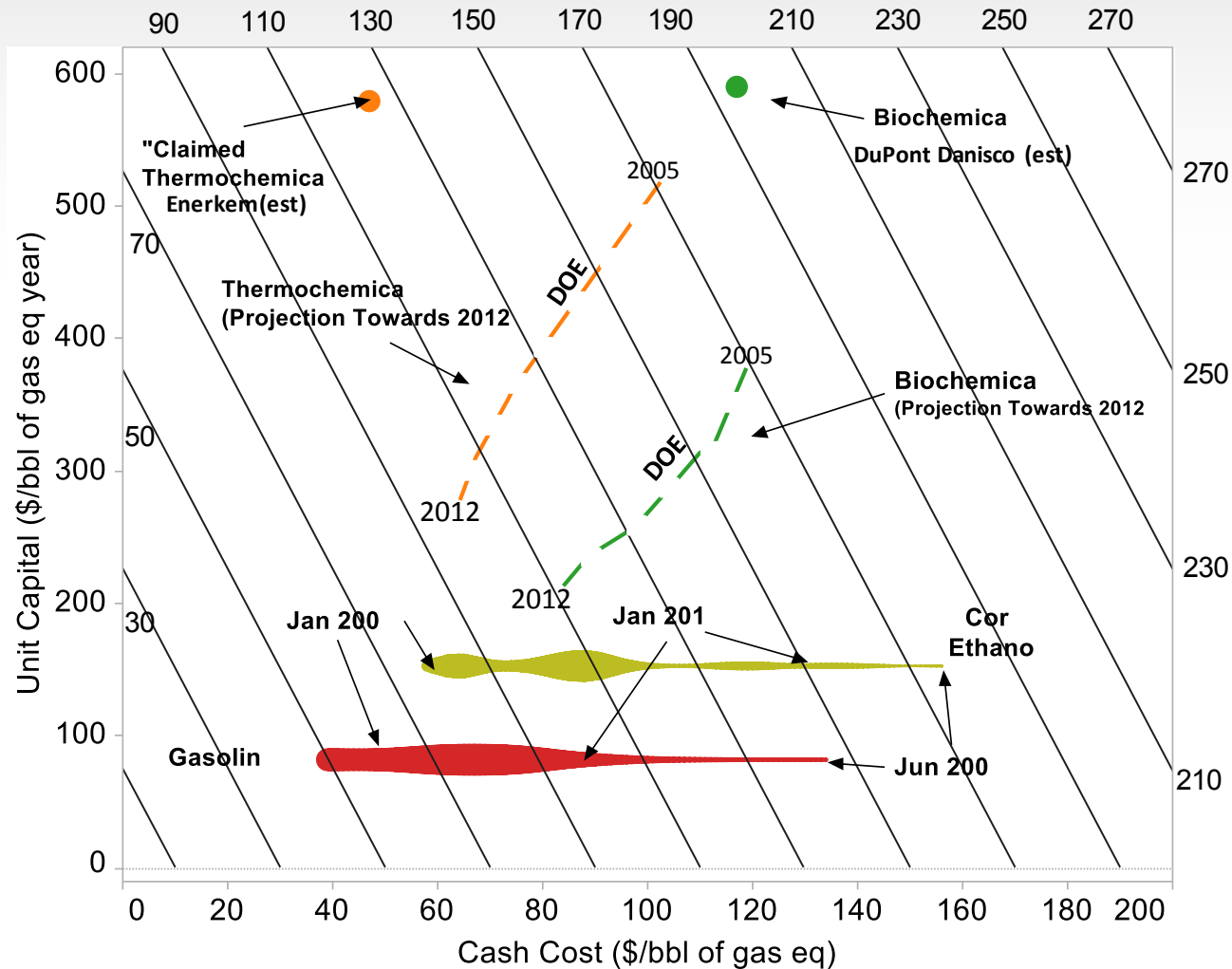
The Cellulosic Ethanol Fad

Long time and high cost to implement



The Cellulosic Ethanol Fad

Large cash and capital cost to implement

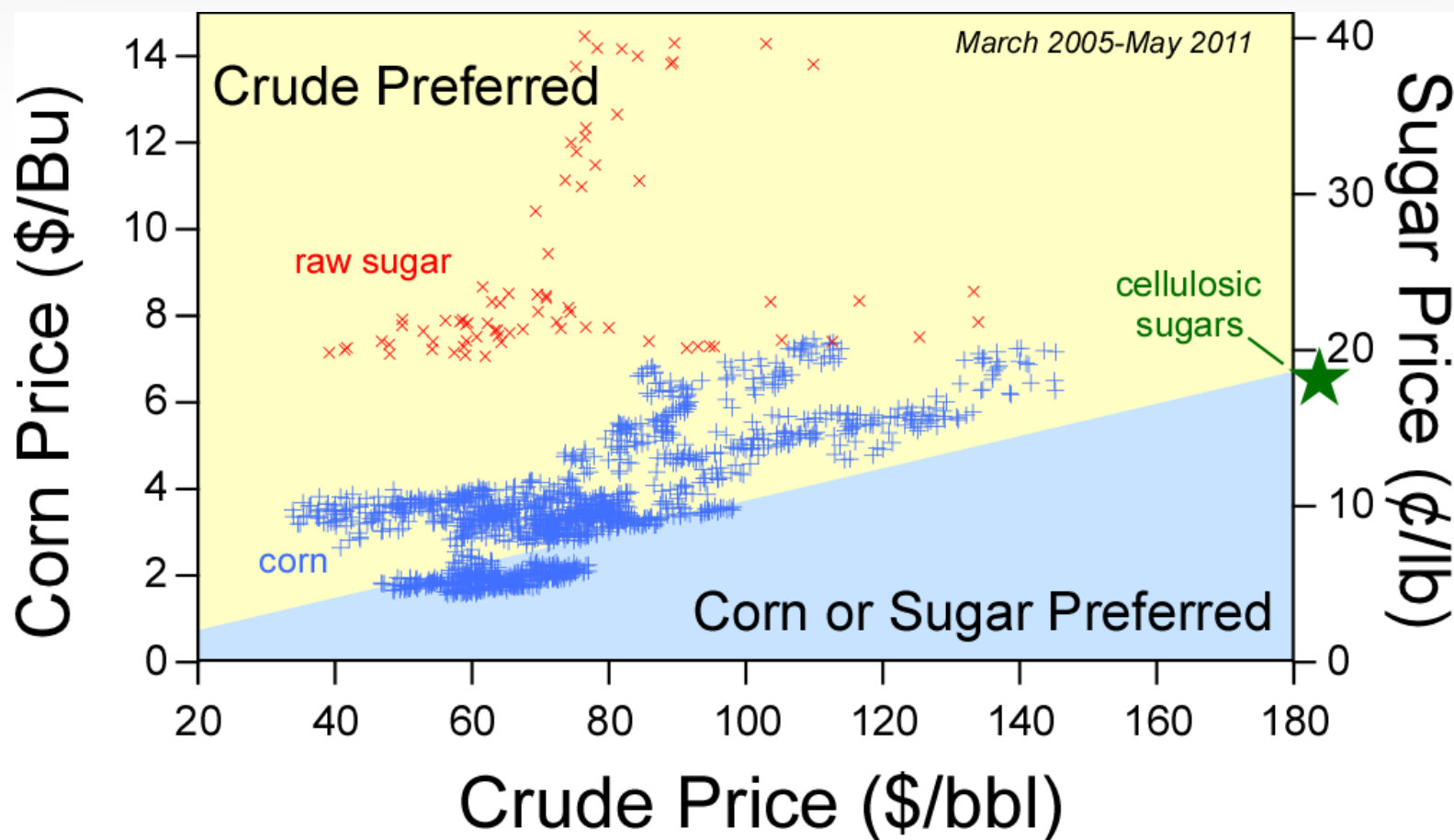


Sources: Crude Oil price, CMAI, Spot Average FOB price; monthly average prices from Jan 2005 to Jan 2011 Targets from DOE for Biochemical and Thermochemical routes; Capital from Biomass Multi Year Program 201 report from DOE (revisited by DOE on Nov 2010) Corn Ethanol from the Center of Agricultural and Rural Development from Jan 2005 to Jan 2011
Reality today: based on announced Verenium Capital Intensity and assuming: yield of 70 gal EtOH/ton of biomass, enzyme cost at \$0.50/gal EtOH and biomass at \$75/ton



Cost Advantage of Petro feedstocks*

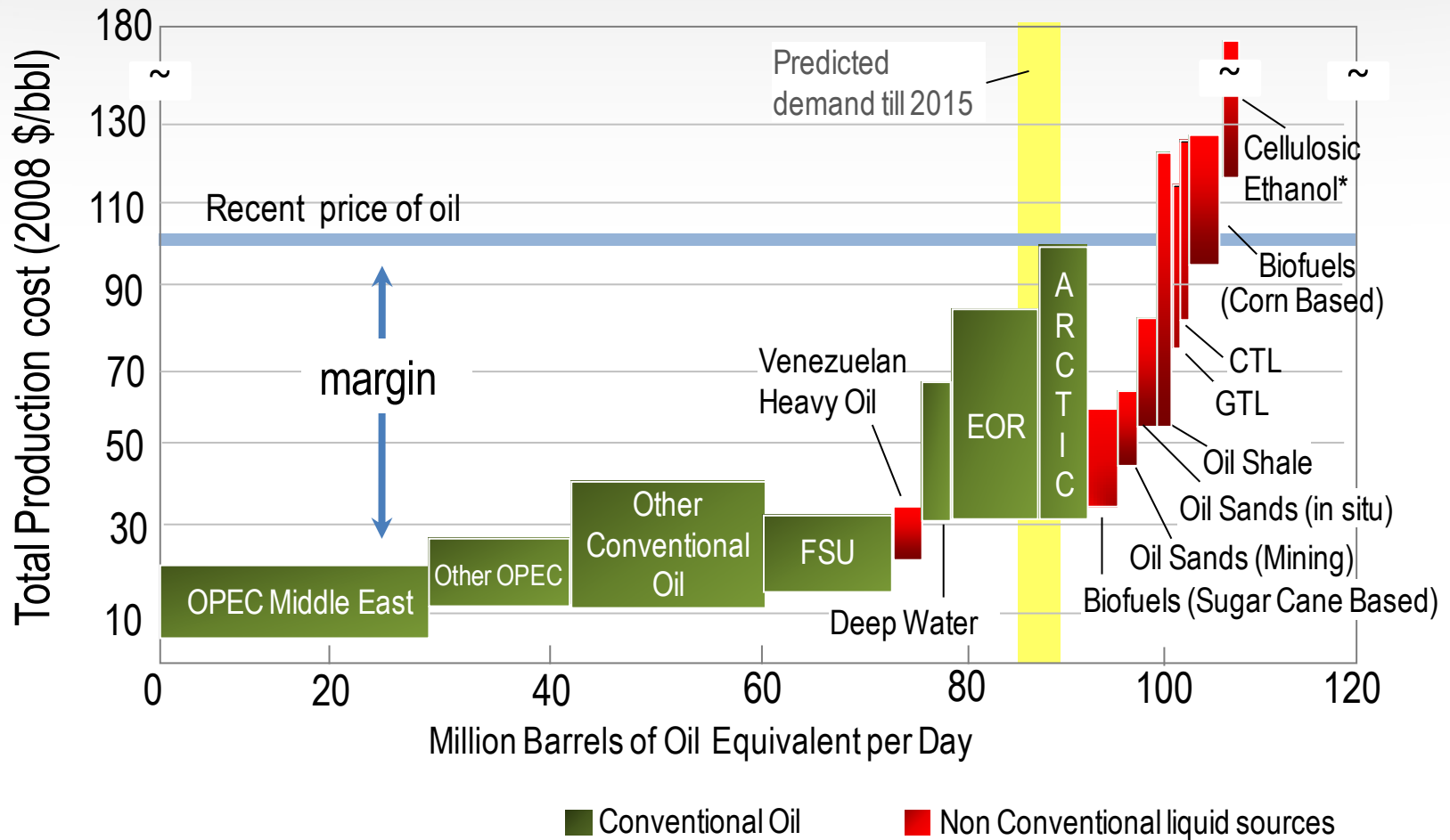
Cash cost indifference analysis for ethylene from crude oil and bio feedstocks



*Excludes Capital

Energy Industry Dynamics

As oil price rises, new capital will flow to EOR, Arctic, Oil sands, GTL, CTL before biofuels.

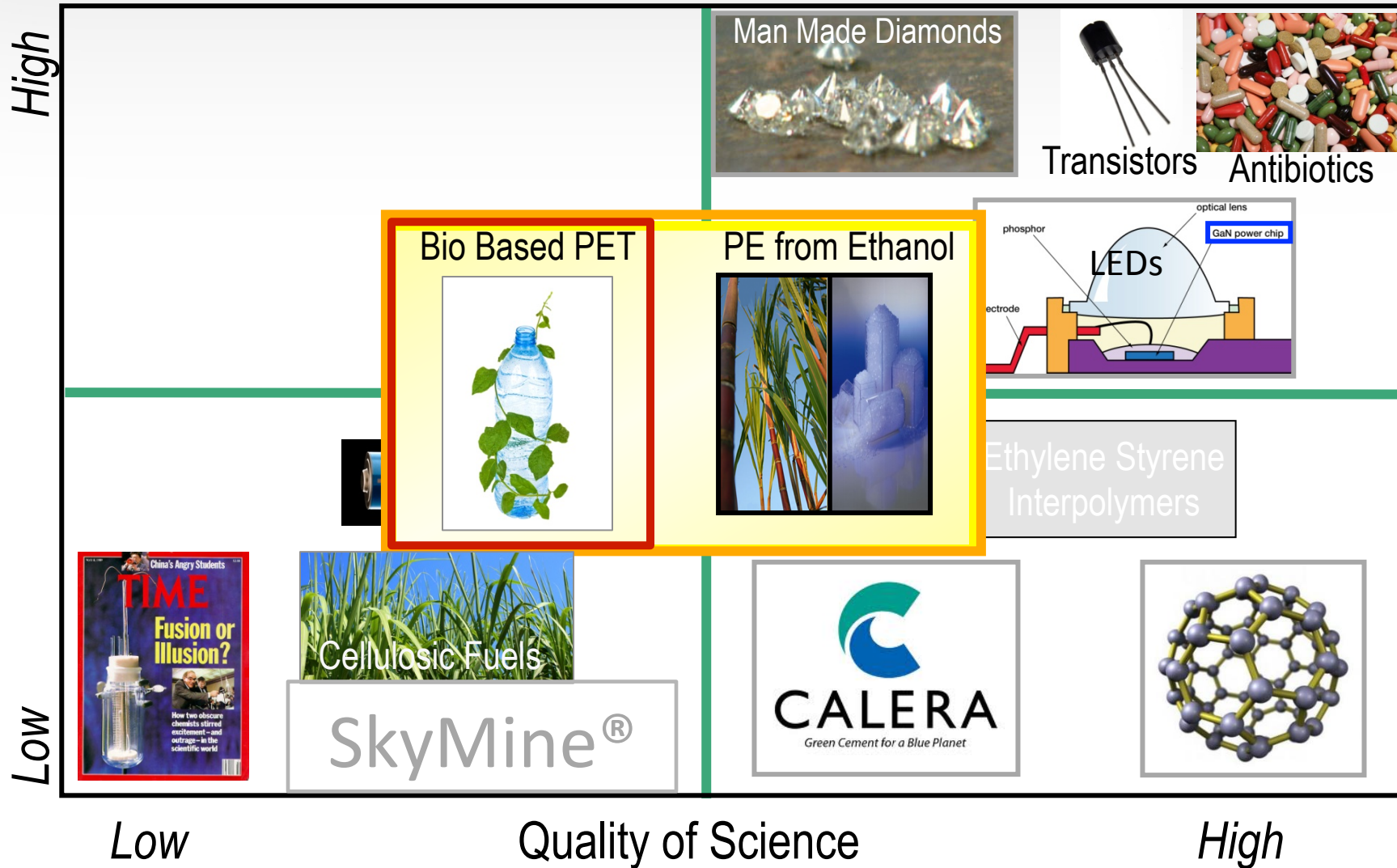


*Based on DOE volume projections for US in 2022. DOE price target is ~\$113/bbl



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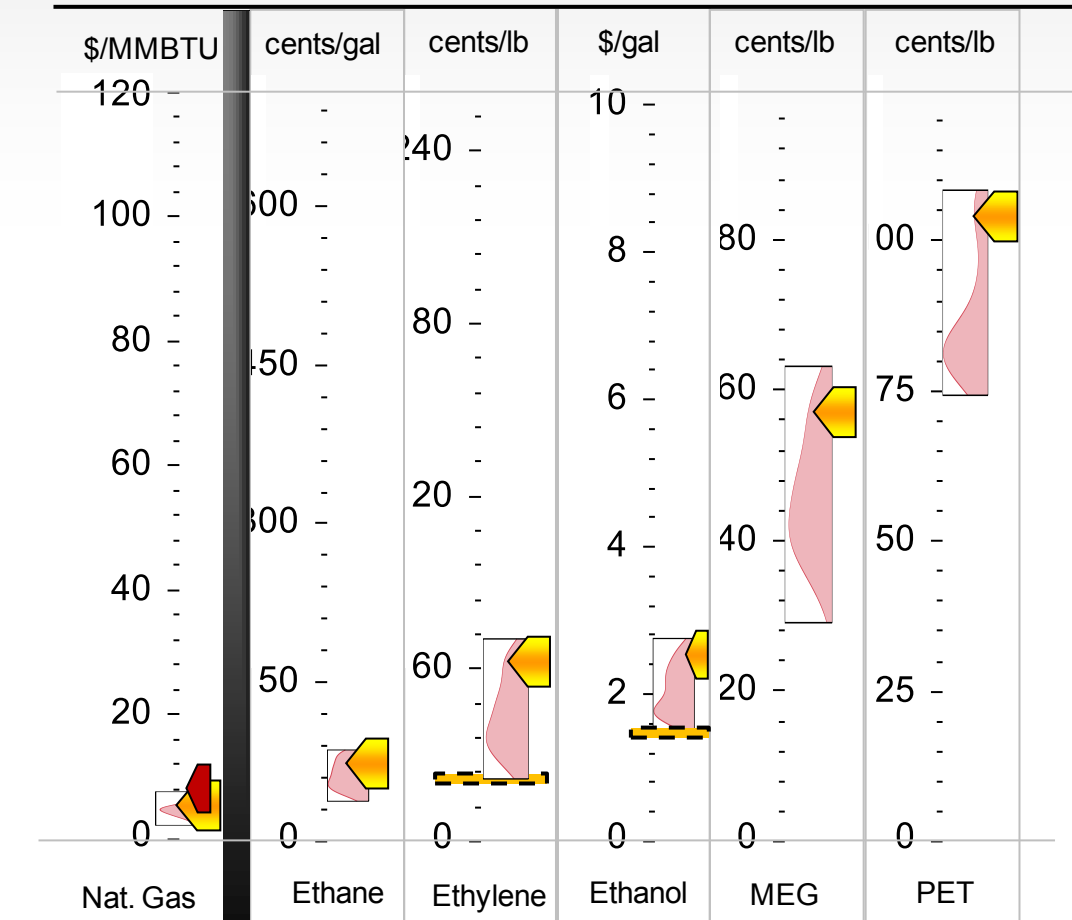
Impact to Society = Business Success



Green PET



Market prices and selected costs on energy equivalent basis



Area required for produce ethanol to meet global PET production ~ **0.4x of Illinois** based on 2010 US avg productivity of corn.

Sources: Prices: Natural Gas, Naphtha, p-xylene, ethane, ethylene, MEG, PET: **CMAI**; Ethanol US: **ICIS**, Ethanol Br: **ESALQ**; Prices shown as of June 2011 2 years price variation. *Costs: 2009 US cash cost Ethylene CMAI; Ethanol cost to Blender: SRI 2011

LCA of Polymers

Biopolymers rank in the middle of LCA rankings



POLYMER	Material	Green Design Rank	LCA Rank
Polylactic Acid – NatureWorks	Sugar/cornstarch	1	6
Polyhydroxyalkanoate-Stover	Cornstalks	2	4
Polyhydroxyalkanoate-General	Corn kernels	2	8
Polylactic Acid -General	Sugar/cornstarch	4	9
HD Polyethylene	Petroleum	5	2
PET	Petroleum	6	10
LD Polyethylene	Petroleum	7	3
Bio-PET	Petroleum /plants	8	12
Polypropylene	Fossil fuels	9	1
General Purpose Polystyrene	Petroleum	10	5
PVC	Chlorine/petroleum	11	7
Polycarbonate	Petroleum	12	11

Will Consumers Pay for “GREEN?”



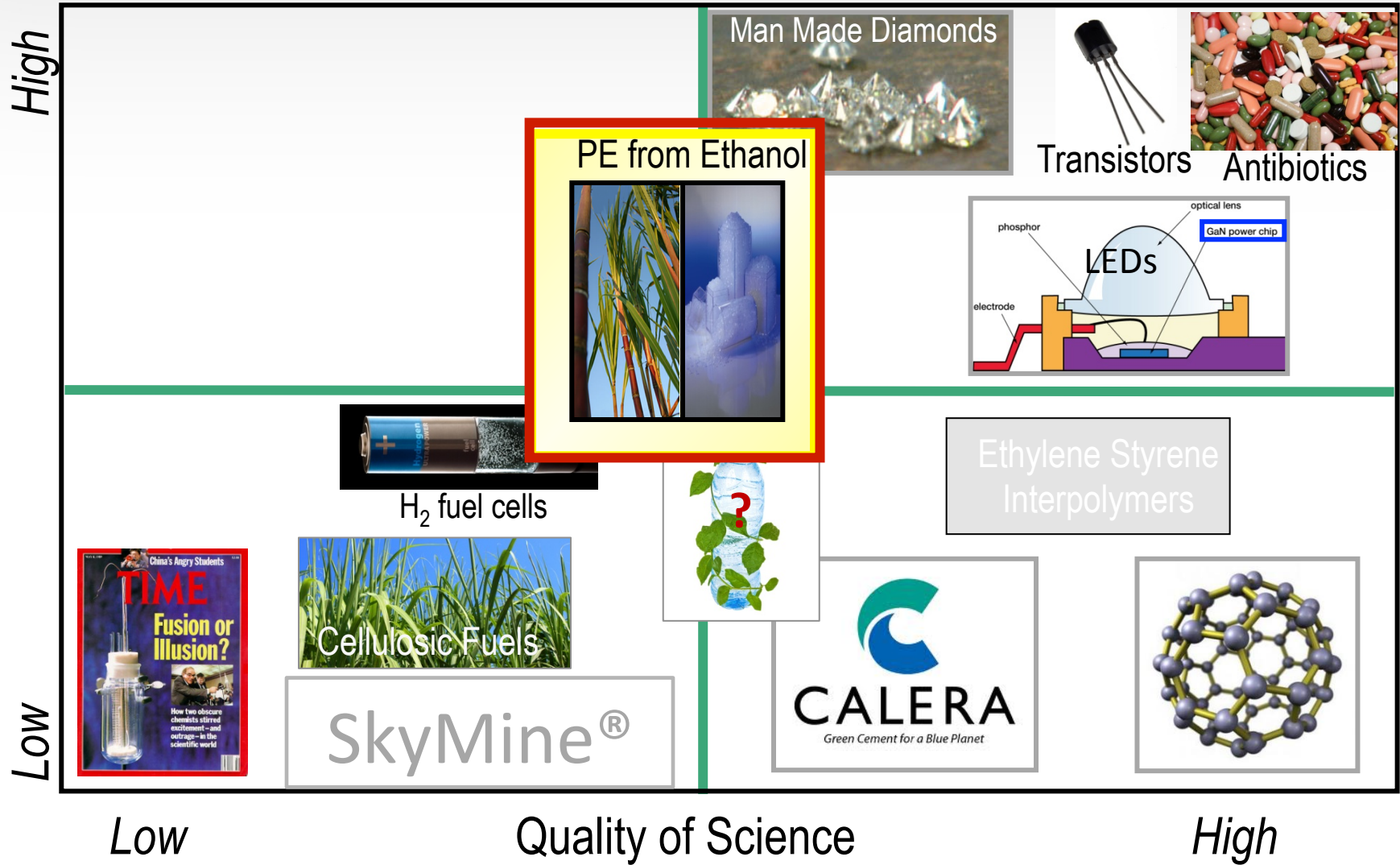
Only if they get “GREEN”
in return.....



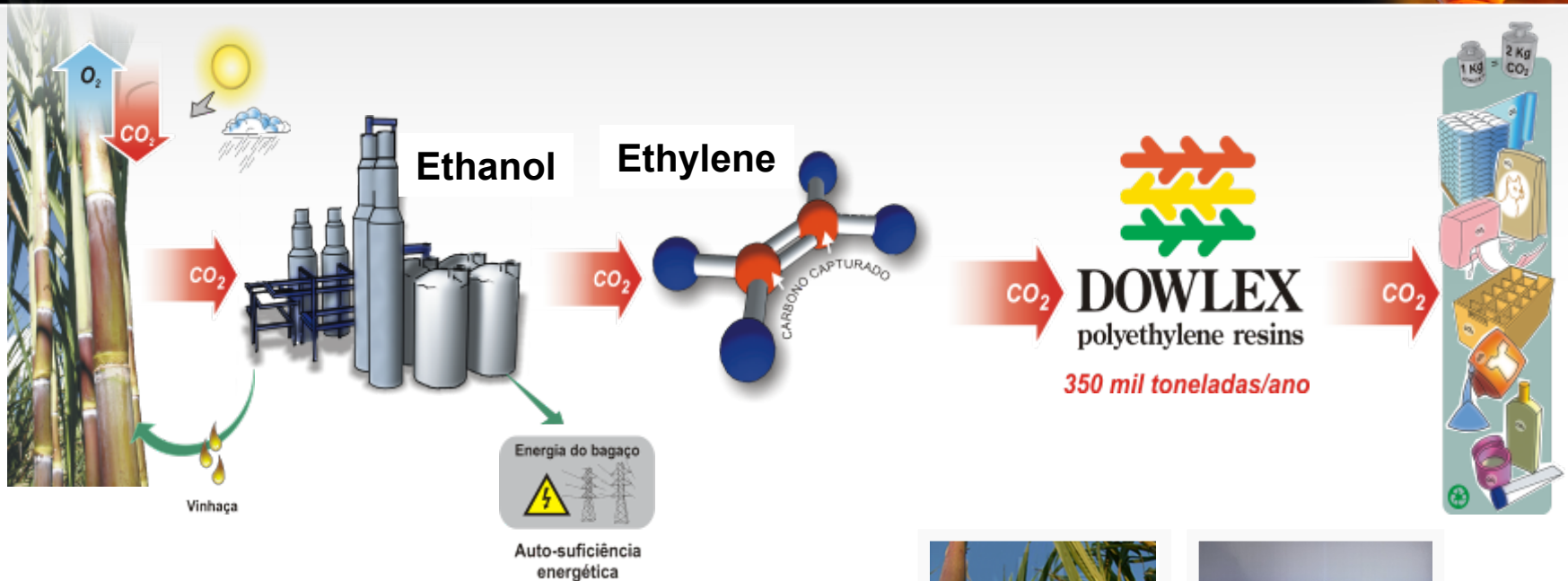


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Alternative Feedstock - Cane to LLDPE



Fully-integrated facility in Brazil
Utilizes state-of-the-art Dow
polymerization catalysis





Ethanol to PE – A Niche Opportunity

Market prices and selected costs on energy equivalent basis

- Existing logistics for ethanol in Brazil
- High polyethylene price in Brazil
- Ethanol price fluctuation requires integration



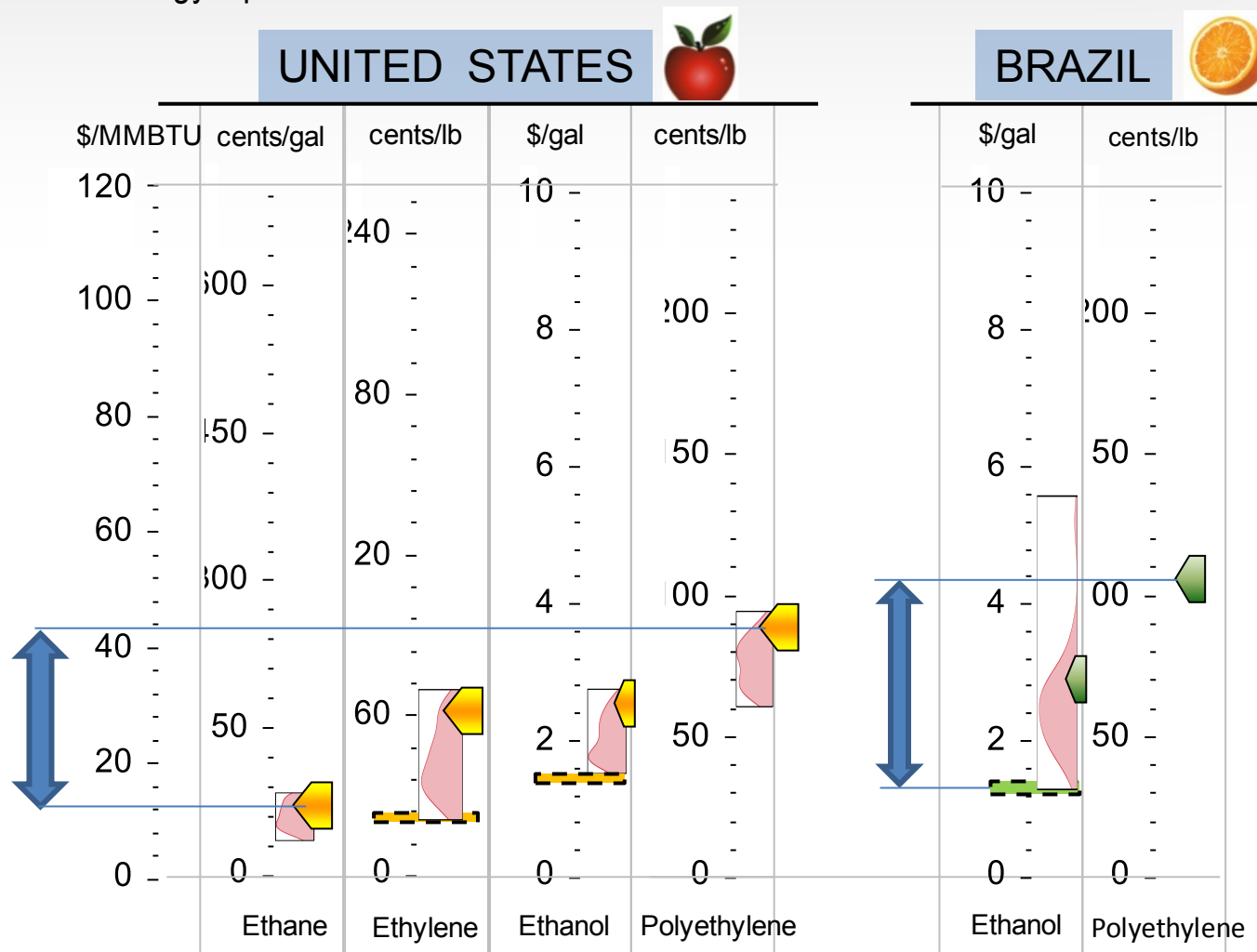
Area required to produce ethanol to meet global PE production ~ **1.6x of Illinois** at Brazil cane productivity

Costs*

USA Brazil

Market Prices

USA Brazil

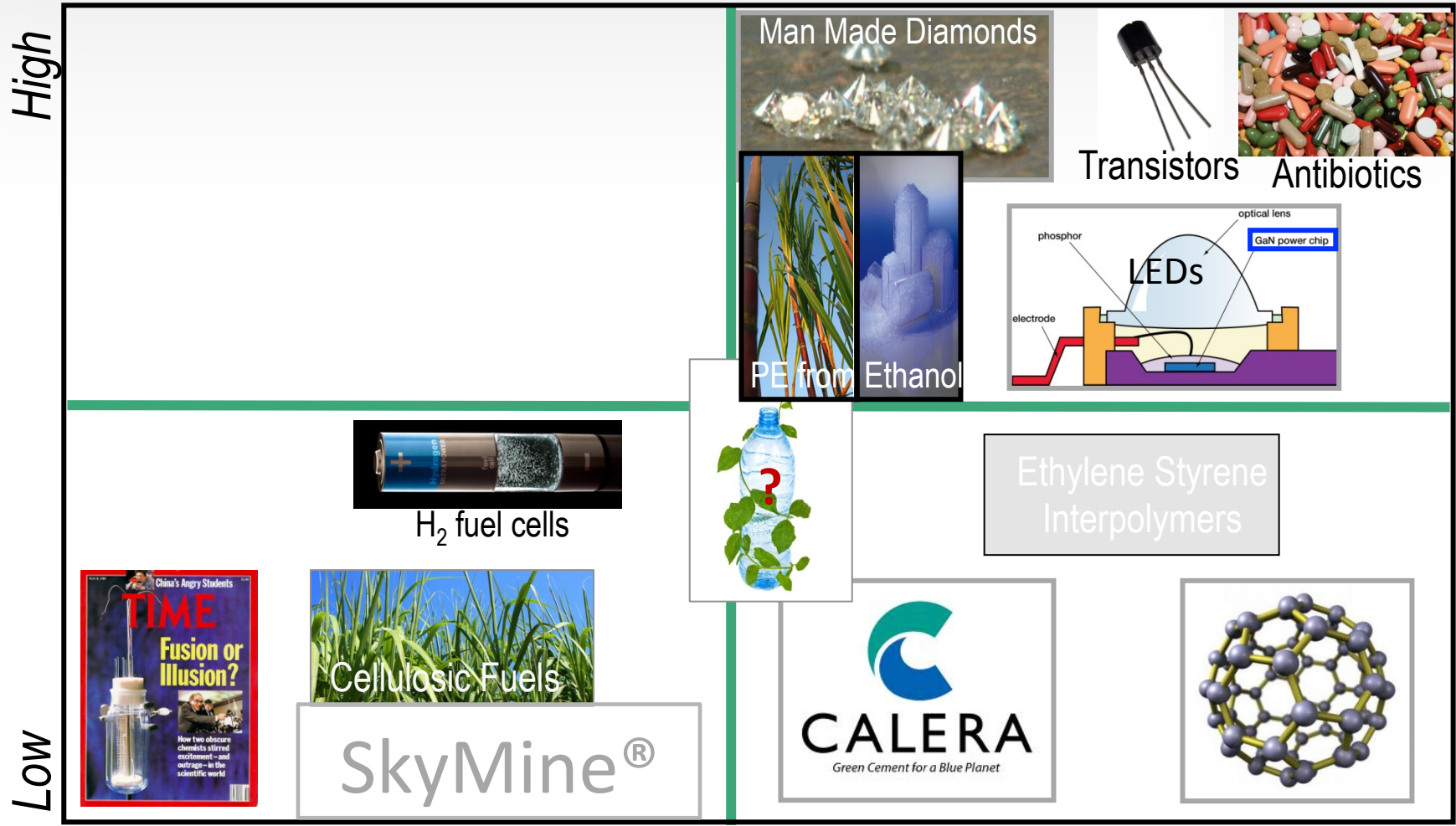


Sources: Ethane, ethylene, polyethylene (US): CMAI; Ethanol US: ICIS, Ethanol Br: ESALQ; PE Brazil calculated based on market price differential Br to US. Price Densities shown for June 2009 to June 2011; Prices shown from June 2011. *Costs: 2009 US cash cost Ethylene CMAI, US EtOH cost to blender: SRI 2011; Br EtOH: Data Agro 2009 and Estado de S. Paulo 2007 adjusted to 2011 exchange rate



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Low

Quality of Science

High

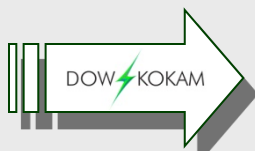


What are we doing?

R&D goal is to extract more earnings per dollar of investment

**Dow chooses to operate where
materials science expertise drives success**

Energy Storage



Superior Materials:

Cathode
Anode
Electrolytes
Separator

Energy Efficiency



Superior Materials:

Energy efficiency
improvements for
commercial and industrial
products

Energy Generation



Superior Materials:

Efficiency
Yield
Performance
Durability

Final Thoughts



- Incumbent fossil sources set the standard for competition
- Unrecognized truths to transformation
 - It takes decades to deploy a new technology
 - The world is used to the current energy and feedstock infrastructure that was put over a century
- Scale makes small company success challenging
- Fundamental engineering and judgment is crucial to long term innovation
- Can society afford to pay for a different solution?

Facts are the air of scientists. Without them you can never fly.

- Linus Pauling



Thank You